Notice of Annual General Meeting

EMMERSON PLC

(a Company incorporated in the Isle of Man with registered number 013301V)

Notice is hereby given that the Annual General Meeting of Emmerson PLC (the "Company") will be held at 55 Athol Street, Douglas, Isle of Man, IM1 1LA on 26 November 2026 at 11.00 am for the following purposes:

ORDINARY BUSINESS

To consider and, if thought fit, to pass the following resolutions which will be proposed as **ordinary** resolutions requiring a majority of at least 50% of the votes cast:

Resolution 1 To receive and adopt the audited accounts of the Company for the year ended 31 December 2025 together with the Directors' and Auditors' reports thereon

Resolution 2 To appoint Black Maple Auditors of the Company.

Resolution 3 To authorise the Directors to determine the Auditors' remuneration

Resolution 4 To re-appoint as a Director Graham Clarke, who retires by rotation in accordance with Article 85 at the commencement of the 2026 Annual General Meeting and submits himself for immediate reappointment to the Board

SPECIAL BUSINESS

To consider and, if thought fit, to pass the following resolution which will be proposed as an **ordinary** resolution requiring a majority of at least 50% of the votes cast :

Resolution 5 **Authority to allot shares**

To authorise the Directors to

(a) allot up to 390 million new Ordinary Shares and

(b) (b) grant options and warrants to employees, directors, consultants and advisers of the Company on such terms as they see fit, provided that this authority shall, unless renewed, be varied or revoked by the Company, expire on the conclusion of the next annual general meeting of the Company save that the Company may, before such expiry, make offer(s) or enter agreements (s) which would or might require shares to be allotted after such expiry and the Directors may allot new Ordinary Shares in pursuance of such offers or agreements notwithstanding that the authority conferred by this resolution has expired.

To consider and, if thought fit, to pass the following resolution which will be proposed as a **special** resolution requiring a majority of at least 75% of the votes cast:

Resolution 6 **Disapplication of pre-emption rights**

To authorise the Directors to allot new Ordinary Shares for cash as if the provisions of article 5.2 of the Company's articles of association did not apply, provided that this power shall be limited to:

(a) any new Ordinary Shares issued following exercise by employees, consultants or other suppliers of the Company, of options or warrants over new Ordinary Shares granted by the Company and outstanding from time to time;

(b) otherwise than pursuant to paragraph (a) above, the allotment of up to 390 million new Ordinary Shares , such authority to expire (unless and to the extent previously revoked, varied or renewed by the Company in general meeting) at the annual general meeting of the Company next following the passing of this resolution (except that the Directors may allot new Ordinary Shares pursuant to this authority in pursuance of an offer or agreement made prior to the annual general meeting of the Company next following the passing of this resolution and which requires new Ordinary Shares to be allotted after such meeting).

By order of the Board

Chairman
02 November 2026

NOTES:

1. A member who is entitled to attend and vote at the above-mentioned meeting is entitled to appoint a proxy or proxies to attend and, on a poll, vote instead of him or her in respect of such shares. A proxy need not be a member of the Company.

2. A Form of Proxy is enclosed which, to be valid, must be completed and delivered, sent by post or sent by facsimile to **+44 (0) 1624 604790** or sent by email to **corporate.governance@fim.co.im** together with the power of attorney or other authority (if any) under which it is signed (or a certified copy of such authority) to the Registered Office, **55 Athol Street, Douglas, Isle of Man IM1 1LA** so as to arrive not later than 11.00am on 24 November 2026, being 48 hours before the time of the meeting.

3. The Company, pursuant to Regulation 22 of the Uncertificated Securities Regulations 2006 (Isle of Man), specifies that only those members registered in the register of members of the Company as at 11.00am on 2 November 2026(or in the event that the meeting is adjourned, on the register of members 48 hours before the time of any adjournment meeting) shall be entitled to attend or vote at the meeting in respect of the Ordinary Shares registered in their name at that time. Changes to entries on the register of members of the Company after 11.00am on 24 November 2026 (or, in the event that the meeting is adjourned, on the register of members less than 48 hours before the time of any adjourned meeting) shall be disregarded in determining the rights of any person to attend or vote at the meeting.